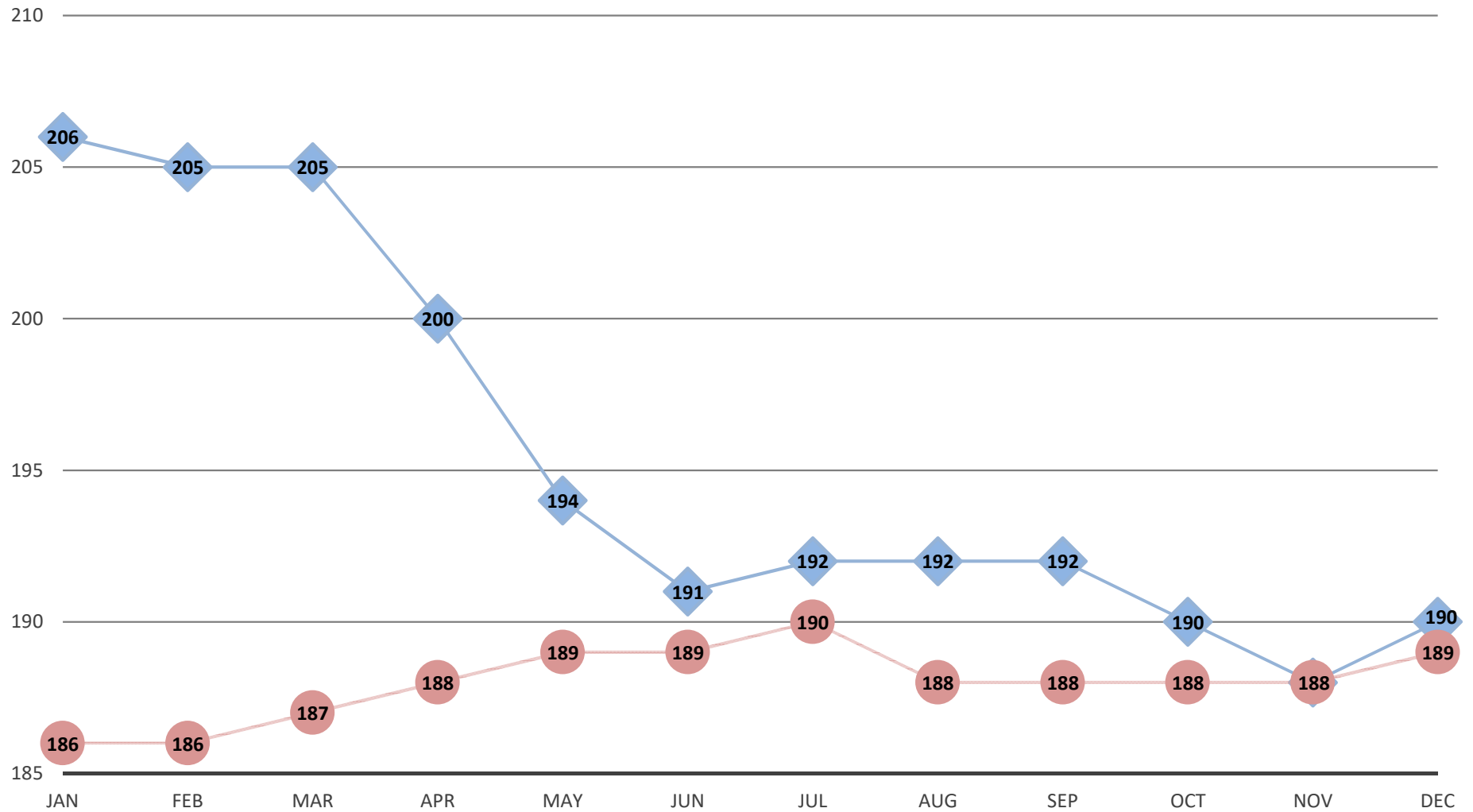


AVERAGE RAILROAD EMPLOYMENT (IN THOUSANDS) JANUARY 2020 - DECEMBER 2021



The calendar year average was 195,000 for 2020 and 188,000 for 2021. Calendar year 2021 figures will be revised and finalized in December 2022.

◆ 2020 ● 2021

Note: Employment estimates rely on monthly Class I reports to the Surface Transportation Board.