NRRIT

Annual Management Report for Fiscal Year 2022

January 31, 2023

Trust

The President
The White House
1600 Pennsylvania Avenue NW
Washington, DC 20500

Dear Mr. President:

Section 105 of the Railroad Retirement and Survivors' Improvement Act of 2001 requires the National Railroad Retirement Investment Trust to submit an annual management report on its operations and financial condition.

The enclosed report fulfills this statutory requirement for the Trust's fiscal year 2022, October 1, 2021 to September 30, 2022.

Sincerely,

The Board of Trustees

NRRIT

Christopher R	Maikirk	Chair

Douglas J. Brown

George J. Francisco, Jr.

Mary S. Jones

Joel Parker

Bill Slater

William C. Walpert

Enclosure

TRUSTEES:

Chair: Christopher R, Neikirk
Vice President & Treasurer
Norfolk Southern Corporation

Douglas J. Brown Independent Trustee

Vice President and Treasurer (Retired) Union Pacific Corporation

George J. Francisco, Jr.
President Emeritus
National Conference of Firemen
and Oilers - SEIU

Joel Parker Labor Trustee

Mary S. Jones

Bill Slater Vice President, Finance and Treasury CSX Corporation

January 31, 2023

Trust

The Honorable Kamala D. Harris President of the Senate S-212 Capitol Building Washington, DC 20510

Dear Madam President:

Section 105 of the Railroad Retirement and Survivors' Improvement Act of 2001 requires the National Railroad Retirement Investment Trust to submit an annual management report on its operations and financial condition.

The enclosed report fulfills this statutory requirement for the Trust's fiscal year 2022, October 1, 2021 to September 30, 2022.

Sincerely,

The Board of Trustees

NRRIT

Douglas J. Brown

Enclosure

TRUSTEES

Chair: Christopher R. Neikirk Vice President & Treasurer Norfolk Southern Corporation Douglas J. Brown Independent Trustee

Mary S. Jones Vice President and Treasurer (Retired) Union Pacific Corporation

George J. Francisco, Jr. President Emeritus National Conference of Firemen and Oilers - SEIU

Joel Parker Labor Trustee Bill Slater Vice President, Finance and Treasury CSX Corporation

January 31, 2023

Trust

The Honorable Kevin McCarthy, Speaker of the House of Representatives Washington, DC 20515

Dear Mr. Speaker:

Section 105 of the Railroad Retirement and Survivors' Improvement Act of 2001 requires the National Railroad Retirement Investment Trust to submit an annual management report on its operations and financial condition.

The enclosed report fulfills this statutory requirement for the Trust's fiscal year 2022, October 1, 2021 to September 30, 2022.

Sincerely,

The Board of Trustees

NRRIT

Christopher R. Neikirk, Chair

ir

uglas J. Brown

George A. Francisco, Jr.

Mary S. Jones

Joel Parker

Bill Slater

William C. Walpert

Enclosure

TRUSTEES:

Chair: Christopher R. Neikirk Vice President & Treasurer Norfolk Southern Corporation Douglas J. Brown Independent Trustee

Mary S. Jones
Vice President and Treasurer
(Retired)

George J. Francisco, Jr. President Emeritus National Conference of Firemen and Oilers - SEIU Union Pacific Corporation

Joel Parker Labor Trustee Bill Slater Vice President, Finance and Treasury CSX Corporation

January 31, 2023

Trust

Mr. Erhard Chorle Chair U.S. Railroad Retirement Board 844 North Rush Street Chicago, IL 60611

Dear Mr. Chairman:

Section 105 of the Railroad Retirement and Survivors' Improvement Act of 2001 requires the National Railroad Retirement Investment Trust to submit an annual management report on its operations and financial condition.

The enclosed report fulfills this statutory requirement for the Trust's fiscal year 2022, October 1, 2021 to September 30, 2022.

Sincerely,

NRRIT

The Board of Trustees

Christopher R. Neikirk, Chair

Douglas J. Brown

Enclosure

TRUSTEES:

Chair: Christopher R. Neikirk Vice President & Treasurer Norfolk Southern Corporation

Douglas J. Brown Independent Trustee

President Emeritus

and Oilers - SEIU

Mary S. Jones Vice President and Treasurer (Retired) Union Pacific Corporation

George J. Francisco, Jr. Joel Parker Labor Trustee National Conference of Firemen

Bill Slater Vice President, Finance and Treasury CSX Corporation

January 31, 2023

Trust

Mr. Johnathan Bragg Labor Member U.S. Railroad Retirement Board 844 North Rush Street Chicago, IL 60611

Dear Mr. Bragg:

Section 105 of the Railroad Retirement and Survivors' Improvement Act of 2001 requires the National Railroad Retirement Investment Trust to submit an annual management report on its operations and financial condition.

The enclosed report fulfills this statutory requirement for the Trust's fiscal year 2022, October 1, 2021 to September 30, 2022.

Sincerely,

NRRIT

The Board of Trustees

Christopher R. Neikirk, Chair

George V Francisco Ir

Joel Parker

William C. Walpert

Douglas J. Brown

Mary S. Jones

Bill Slater

Enclosure

TRUSTEES:

Chair: Christopher R. Neikirk
Vice President & Treasurer
Norfolk Southern Corporation

Douglas J. Brown Independent Trustee Mary S. Jones Vice President and Treasurer (Retired) Union Pacific Corporation

George J. Francisco, Jr. President Emeritus National Conference of Firemen and Oilers - SEIU Joel Parker Labor Trustee Bill Slater Vice President, Finance and Treasury CSX Corporation

January 31, 2023

Trust

Mr. Thomas Jayne Management Member U.S. Railroad Retirement Board 844 North Rush Street Chicago, IL 60611

Dear Mr. Jayne:

Section 105 of the Railroad Retirement and Survivors' Improvement Act of 2001 requires the National Railroad Retirement Investment Trust to submit an annual management report on its operations and financial condition.

The enclosed report fulfills this statutory requirement for the Trust's fiscal year 2022, October 1, 2021 to September 30, 2022.

Sincerely,

NRRIT

The Board of Trustees

Christopher R. Neikirk, Chair

christopher R. Neikirk, Chair

George A. Francisco, Jr.

Toel Parke

William C. Walpert

Douglas J. Brown

Mary S. Jones

Bill Clater

Enclosure

TRUSTEES:

Chair: Christopher R. Neikirk
Vice President & Treasurer
Norfolk Southern Corporation

Douglas J. Brown Independent Trustee

George J. Francisco, Jr.

National Conference of Firemen

President Emeritus

and Oilers - SEIU

Mary S. Jones Vice President and Treasurer (Retired) Union Pacific Corporation

Joel Parker Labor Trustee Bill Slater Vice President, Finance and Treasury CSX Corporation

January 31, 2023

Trust

Ms. Shalanda Young Director Executive Office of the President Office of Management and Budget 725 17th Street, Northwest Washington, DC 20503

Dear Director Young:

Section 105 of the Railroad Retirement and Survivors' Improvement Act of 2001 requires the National Railroad Retirement Investment Trust to submit an annual management report on its operations and financial condition.

The enclosed report fulfills this statutory requirement for the Trust's fiscal year 2022, October 1, 2021 to September 30, 2022.

Sincerely,

NRRIT

The Board of Trustees

Christopher K. Neikirk, Chai

ge J. Francisco, Jr.

1

William C. Walpert

Douglas J. Brown

Mary S. Jones

Bill Slater

Enclosure

TRUSTEES:

Chair: Christopher R, Neikirk
Vice President & Treasurer
Norfolk Southern Corporation

Douglas J. Brown Independent Trustee

George J. Francisco, Jr. President Emeritus National Conference of Firemen and Oilers - SEIU Mary S. Jones Vice President and Treasurer (Retired) Union Pacific Corporation

Joel Parker Labor Trustee Bill Slater Vice President, Finance and Treasury CSX Corporation